



CARBON CAPTURE COALITION

CARBON CAPTURE COALITION ORGANIZATIONAL PRINCIPLES

V2

Adopted June 5, 2025

Section I. Vision, Mission, Values

The members of the Carbon Capture Coalition (the Coalition) endorse the following vision, mission, and values statement.

- A. **Vision Statement.** Carbon management technologies are a widely deployed emissions abatement strategy.
- B. **Mission Statement.** The Coalition exists to build broad federal policy support for the nationwide deployment of carbon management technologies.
- C. **Values.** The following values guide the Coalition.
 - a. **Trust.** We build trust and mutual respect between unexpected allies across companies, labor unions, and conservation and environmental organizations.
 - b. **Collaboration.** We cast as wide a net as possible to work across political and sectoral affiliations, understanding that durable policy solutions require big-tent coalitions.
 - c. **Consensus.** We achieve maximum impact by grounding our decision-making process in consensus, through which members weigh in and ultimately agree on the Coalition's top priorities.
 - d. **Pragmatism.** We respond to the current political, social, and economic realities of the present moment, even as we work to enact sweeping change.
 - e. **Community.** We understand that to deploy carbon management technologies successfully, projects must also work to address the needs of local communities and workers transparently and early in the project development cycle.

Section II. Status and Roles.

The Coalition is operated in compliance with Sec. 501(c)(3) of the US Tax Code. It serves its membership through:

- A. **Education:** Sharing information on policies, technologies, and practices that drive commercial deployment of carbon capture with the media, key constituency groups, and the broader public around policy priorities.



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- B. **Convening power:** Conduct briefings, webinars, and member-led, action-oriented work groups.
- C. **Consensus building:** Members seek to reach a consensus on policy and communications for priorities carried out by the organization.

Section III. Organization of the Coalition.

- A. **Oversight and Management.** The Coalition is convened by the Great Plains Institute (GPI), a 501(c)(3) organization. GPI is responsible for exercising discretion and control over the Coalition's operations and providing administrative support to conduct Coalition activities.
- B. **Governance Board.** The Carbon Capture Coalition is overseen by a Governance Board that serves in an advisory capacity, comprised of active Coalition Participants.
 - a. **Composition of the Governance Board.** The Board comprises individuals from participating organizations across all sectors participating in the Coalition, including private companies (energy, industrial, and technology), labor unions (energy, industrial, and construction), and nongovernmental policy and advocacy organizations (conservation, environmental, clean energy, and agricultural). In addition to sectoral diversity, the Governance Board will seek to reflect racial and gender diversity.
 - b. **Governance Board.**
 - i. **Size.** The Board's membership will consist of at least four and up to seven representatives, including up to two representatives each from private companies, unions, and NGOs, respectively, as well as the Coalition's executive director, who will serve as an ex officio member. The ex officio Board member will only vote if needed to provide a tie-breaking vote. Expansion of the Board may be considered as long as it maintains proportional representation of the participating sectors.
 - ii. **Members' Terms.** Board members shall serve a three-year term, which may be extended for one additional term. Terms may be staggered to provide continuity and ensure that, typically, no more than two Board members change annually.
 - iii. **Nomination.** Incoming Board members may be nominated by one or more sitting members of the Governance Board or by Coalition Participant organizations. Prospective Board members will be considered against the above description of the Board's composition to ensure proportional representation of the Coalition's participating sectors.



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- iv. **Appointment.** The Board will consider nominated candidates for the Board annually, or as needed, if a Board member departs before the end of their term. The Board must unanimously approve incoming Board members at a regularly scheduled board meeting.
- v. **Officers.** The Governance Board shall have a President elected by the Board for a term of two or three years. The ex officio Board member shall not serve as President.
- vi. **Removal of a Board Member.** A conflict of interest or unethical behavior may be grounds for removing an individual from the Governance Board. A Governance Board member can be removed by agreement of at least two-thirds majority of the Governance Board at a regularly scheduled board meeting.
- c. **Coalition Operating Framework.** The initial Governance Board approved the original Coalition's organizing framework, now referred to as the Organizational Principles, in consultation with Coalition Members on February 19, 2021. The Board may subsequently amend the Organizational Principles with the unanimous approval of Governance Board members.
- d. **Governance Board Duties.** The Coalition Board shall meet via teleconference or in person at least quarterly to consider:
 - i. The Coalition work plan and staffing needs are developed by Coalition staff in consultation with Coalition members.
 - ii. The Coalition's proposed budget and associated fundraising activities prepared by staff.
 - iii. Composition of the Coalition, including recruitment priorities and activities.
 - iv. Composition of the Board itself.
 - v. Issues unresolved among members at the Coalition level relating to strategy, policy, and external activities.

Section IV. Relationship with Carbon Capture Impact

- A. **Shared Vision.** Carbon Capture Impact ("Impact"), a 501(c)(4) organization, shares the Coalition's vision that carbon management technologies are a widely deployed emissions abatement strategy.
- B. **Organizational Affiliation.** The Coalition and Impact will operate as affiliated but separate organizations. They are expected to have members, directors, and officers in common, and to share resources and expenses as they each conduct activities in compliance with the terms of their respective 501(c)(3) and 501(c)(4) tax-exempt statuses.



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Section V. Membership

A. **Coalition Membership.** The goal of the Coalition in managing membership is to encourage a diverse and balanced group of organizations drawn from private companies, unions, and NGOs that demonstrate commitment to the mission of the Coalition through active engagement or financial contributions or both.

a. **Coalition Participants:**

i. A Participant of the Coalition enjoys membership's full rights and responsibilities.

1. Requirements:

- a. May be a for-profit corporation or LLC, labor union, or nonprofit nongovernmental organization engaged in policy formation and/or advocacy, with expertise and representation deemed valuable to the Coalition's work.
- b. Must accept the Coalition's mission, vision, and values, as described above.
- c. Must review and endorse the most recent contents of the Federal Policy Blueprint.
- d. Will be recommended by the Coalition staff and approved by the Governance Board.
- e. All information, strategy, and draft documents shared within the Coalition must be kept confidential.
- f. Expected to participate in at least one Working Group.
- g. Expected to abide by and not oppose previous consensus-based positions reached within the Coalition. Public opposition to a Coalition position from a participant is grounds for removal from Coalition membership, at the discretion of the Board.
 - i. See Section C "Removal of Coalition Members".
- h. Must designate a primary point of contact for the member organization and promptly notify Coalition staff of any changes to organizational contacts.

2. Privileges. All Participants may:

- a. Participate in any Coalition Work Group with full rights to propose or oppose activities and positions and comment on them.
- b. Formally propose issues (such as policy endorsement as defined below, for the Coalition's consideration).



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- c. Gain access to all reports, briefs, analyses, and other materials developed by the Coalition.
- b. **Coalition Observers:**
 - ii. An Observer of the Coalition enjoys most of the rights and responsibilities of membership with some exceptions.
 - 1. Requirements:
 - a. May be a for-profit corporation or LLC, labor union, trade association, nonprofit, or nongovernmental organization engaged in policy formation and/or advocacy, with expertise and representation deemed valuable to the Coalition's work that wishes to participate as an observer.
 - b. Trade associations representing multiple companies in the broader field of carbon capture, removal, transport, reuse, and storage may only participate as observers.
 - c. Must accept the Coalition's mission, vision, and values, as described above.
 - d. Can review and sign off on the Federal Policy Blueprint. However, full endorsement of the policies in the Federal Policy Blueprint is not required.
 - e. Will be recommended by the Coalition staff and approved by the Governance Board.
 - f. All information, strategy, and draft documents shared within the Coalition must be kept confidential.
 - g. Expected to participate in at least one Working Group.
 - h. Observers must respect the consensus process of Participants and engage in Coalition activities in good faith. While robust engagement and input from Observers are encouraged, opposition from Observers may not bar approval of proposals by Coalition Participants.
 - i. Must designate a primary point of contact for the member organization and promptly notify Coalition staff of any changes to organizational contacts.
 - 2. Privileges. All Observers may:
 - a. Participate in all Coalition activities, including work groups.
 - b. Gain access to materials developed by the Coalition.
 - c. Formally propose issues (such as policy endorsement as defined below, for the Coalition's consideration).



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- d. Abstain from decisions to endorse policy recommendations and legislation or to approve strategy and formal Coalition actions and activities.
- e. Join in formal public support of Coalition positions, actions, and activities.

B. Admission of Coalition Members.

- a. Prospective members must apply to Coalition staff in writing using the Coalition's membership application form.
- b. The Board will consider new Coalition members at regularly occurring board meetings. Approval of new members requires a three-quarters majority of the Board.
- c. Prospective Participant members must review the Policy Blueprint and sign off on the consensus-based positions outlined within the document.
- d. Prospective Observer members must review the Policy Blueprint. If there are consensus-based positions outlined within the document that the organization does not support, they must alert Coalition staff during the application process.
- e. The membership process is paused when the Coalition membership is undergoing the development of its federal Policy Blueprint, which is released at the start of each Congress.
- f. Coalition members are welcome, but not required, to engage in the Coalition's allied 501(c)4 organization, Carbon Capture Impact.

C. Removal of Coalition Members.

- a. Coalition members may provide written notice to the Executive Director or Board President at any time to inform them of their desire to leave the Coalition membership.
- b. The Governance Board may suspend or remove any Coalition member. Removal of Coalition members must occur at regularly occurring Board meetings and require the unanimous consent of the Board. Membership may be suspended or revoked for the following reasons:
 - i. Non-adherence to the above rights and rules of membership.
 - ii. Purposeful non-adherence to previously established consensus positions.
 - iii. Working against the mission and vision of the Coalition.
 - iv. Other reasons are not listed above but are within the discretion and good judgment of the board.



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- c. Coalition members will be informed in writing of their removal from Coalition membership. Member organizations will be allowed to appeal the decision at the next regular Board meeting.
- D. Formation of Coalition Positions and Decision-Making:** The Coalition utilizes consensus among its Participants to determine policy positions, in consultation with and input from Observers, to develop policy frameworks for the deployment of carbon management technologies.
- a. Consensus among Participants is sought by general consent rather than a formal voting process. Coalition staff, or one or more Coalition members, may present recommendations for discussion and potential endorsement. Consensus means that individual Participants are comfortable with Coalition positions; it does not mean that each issue the Coalition works on is the top or a high priority for each organization. Additionally, consensus means that no Participant or Observer will actively work against or oppose an established Coalition consensus position.
 - b. For Coalition-generated proposals (meaning Coalition staff or member proposals), the staff makes a reasonable effort to accommodate any individual objections or suggestions, if doing so does not threaten broader support among Participants or fundamentally contradict previously established consensus positions of the Coalition.
 - c. For existing or outside-generated policy proposals (where the details are beyond the Coalition's control), Participants or Coalition staff may request to present a policy proposal to the appropriate working group.
 - d. Observers may raise objections in a working group, but may not prevent the Coalition from adopting proposals.
- E. The Coalition's [Federal Policy Blueprint](#)** (and subsequent iterations) is considered its foundational, consensus-based document that outlines a set of policies to realize nationwide deployment of carbon management technologies. Even if individual member organizations were not Coalition members when formulating an individual Blueprint, members are expected to generally endorse the current Blueprint's contents.
- a. Each current Coalition member organization can review the contents of the Federal Policy Blueprint before publication.
 - b. During the formation of the Policy Blueprint, the Coalition will pause all incoming Coalition members until after publication of the Policy Blueprint.



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Section V. Work Groups.

- A. **Work Groups.** The Coalition’s policy positions and public messages are developed by its work groups, which include:
- a. **Regulatory and Guidance.** The Regulatory and Guidance Work Group considers and recommends action by the full Coalition on relevant regulatory matters.
 - b. **Communications.** The Communications Work Group coordinates media messaging and develops talking points and other communication tools as needed.
 - c. **Policy Blueprint.** The Policy Blueprint Work Group convenes every two years to consider the formulation of the Coalition’s foundational document, the Federal Policy Blueprint.
 - d. **Legislative.** Beginning in 2026, the Legislative Work Group will be housed under the Coalition’s allied initiative, Carbon Capture Impact. Impact develops and executes advocacy strategy consistent with Coalition policy priorities.
- B. **Ad Hoc Work Groups.** The Coalition establishes ad hoc Work Groups on specific areas of interest, which may be proposed by Coalition staff or members.
- a. Work Groups may be formed to develop focused recommendations for the full Coalition on particular subject areas.
- C. **Work Group Structure and Participation:**
- a. **Duties.** Any Member may participate in a Work Group that interests them. Work Group members are expected to attend meetings and actively contribute their time and expertise.
 - b. **Staffing.** Work Groups will be staffed by Coalition staff or consultants.
 - c. **Member Chair.** Coalition staff may identify a member Chair for individual work groups as needed.
 - i. Work Group Chairs will advise Coalition staff on Work Group agendas and activities.
 - ii. Terms of Work Group Chairs are to be no less than one year and no more than three.
 - d. The Governance Board will consider the structure of the Coalition Work Groups annually.



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Section IV. Coalition Budget and Financing.

A. Operating budget.

- a. Coalition staff shall develop an annual operating budget based on anticipated funds available, with review and input from the Governance Board. The budget will include resources to be shared with Impact, the costs for which will be reimbursed to GPI under the terms of a cost-sharing agreement.

B. Operating funding.

- a. Operating funding for the Coalition will be provided by members and philanthropic organizations.
- b. Operating funding shall cover the basic expenses of staff, travel, meetings and events, and an office presence in Washington, DC.
- c. Coalition staff shall prepare grant applications annually or as determined by funding availability.

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